

# INDIAN INSTITUTE OF PUBLIC HEALTH GANDHINAGAR



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HEALTH  
GANDHINAGAR

ESTABLISHED BY GOVT. OF GUJARAT AND PHFI

## IIPHG in **2035** *Strategy*



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# *Leadership Foreward*

## **Indian Institute of Public Health Gandhinagar's (IIPHG) Strategic Plan**

This strategy articulates our unified vision and roadmap for the future of the Indian Institute of Public Health Gandhinagar (IIPHG). As we embark on this collective journey, the strategic plan delineates our aspirations and commitments to advancing public health education, research, and societal impact. The core mission of IIPHG is deeply rooted in fostering excellence in public health, contributing to community well-being, and addressing critical health challenges on both a national and global scale. Our meticulously crafted strategic plan underscores our unwavering dedication to shaping the future of public health education and research. It encompasses a spectrum of goals and strategic objectives that will guide our initiatives in the years to come.

Looking ahead to the next decade, our aim is to gain recognition for producing cutting-edge researchers and program implementers grounded in the practical aspects of healthcare. We aspire to position ourselves as a premier research institute, adept at addressing emerging challenges in public health and the healthcare industry.

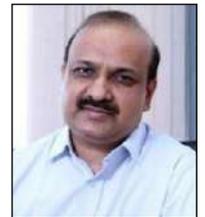
To achieve this, we are committed to advancing our academic programs to align with the evolving needs of the public health landscape. Strengthening research through innovative methodologies and addressing critical societal health issues are paramount in our agenda. The establishment of robust partnerships, both national and international, will serve as a cornerstone of our strategy, fostering knowledge exchange and collaboration in the field of public health. In addition, we are dedicated to investing in state-of-the-art infrastructure, empowering our students to excel in their pursuits and contribute meaningfully to the field.

This strategic plan is not merely a document; it is a pledge to excellence and a testament to our shared values and aspirations. It represents the collective effort of the academic and professional staff at IIPHG, and we express our gratitude for their valuable contributions and commitment to collaboration.

Together, let us chart a path that propels the Indian Institute of Public Health Gandhinagar to new heights and significantly impacts the public health landscape, making a meaningful difference in the lives of the people we serve.



**Director, IIPHG**



**President, PHFI**



## Vision

**Our vision is to strengthen India's public health institutional and system's capability and provide knowledge to achieve better health outcomes for all.**





## Mission

Enhancing the public health workforce, establishing standards, promoting advancements in public health research and technology, and reinforcing the application of knowledge for evidence-informed public health practice and policy.





## *Achievements – Journey so far*

**Indian Institute of Public Health Gandhinagar (IIPHG)** stands as a testament to the visionary leadership of the Honourable Shri Narendra Modi (then Honourable Chief Minister of Gujarat). Established in 2008, IIPHG is a collaborative effort between the Government of Gujarat and the Public Health Foundation of India.

In a landmark move, the Government of Gujarat recognized IIPHG as a State university through the enactment of the IIPHG Act 2015 on February 25, 2015. Nestled on a sprawling 50-acre green campus in Gandhinagar, graciously provided by the Government of Gujarat, IIPHG boasts state-of-the-art research facilities and laboratories. IIPHG has earned prestigious recognition as a Scientific and Industrial Organisation (SIRO) by the Department of Scientific and Industrial Research, Ministry of Science and Technology, New Delhi. Furthermore, it has been designated as an ICMR Collaborating Centre of Excellence.

## *Accreditation Details*

- Established under the UGC (Notification No. GH/SH/GP-7/GHS/102014-1246-T dated 02.05.2015), IIPHG stands as a private university.

- IIPHG's pursuit of excellence is evident in its GSIRF ranking journey, commencing in 2022 with a two-star rating and progressing to an impressive three-star rating in 2023.

## *State-of-the-Art Facilities*

IIPHG prides itself on providing cutting-edge facilities for its students. These include well-appointed Hostels, a comprehensive Library, a Computer Lab equipped with internet facilities, a cafeteria, a Sports facility, a Student Hall, and a fully equipped Student Gym.

- Recognized as a NIDHI Techno Business Incubation Centre for Public Health by DST; under NIDHI-TBI, IIPHG offers physical space, a mechanical lab, a microbiological lab, and labs for 3D printing and electronics. As of now, NIDHI TBI incubated 40 Startups at the centre.
- IIPHG's hostel comprises 150 independent rooms with attached toilets and washrooms. The segregation of floors/spaces for boys and girls, coupled with stringent security measures, ensures a safe and conducive living environment. Additionally, the hostel provides accommodation that can be utilized as a Guest House.



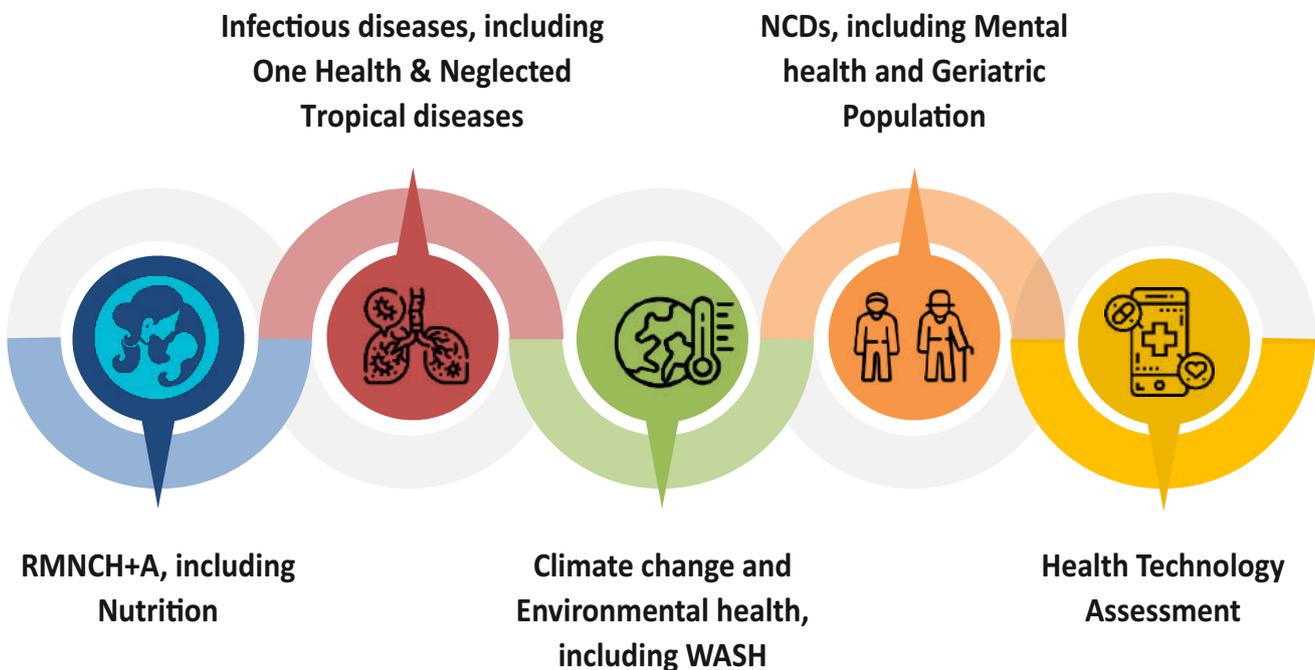
## *a. Academics Portfolio*

IIPHG currently offers five full-time programs: Master of Public Health (MPH), Master of Hospital Administration (MHA), Doctor of Philosophy (PhD), Post-graduate Diploma in Public Health Management (PGDPHM), and Associate Fellow of Industrial Health (AFIH). Additionally, IIPHG provides online programs, such as Research Methodology, Systematic Review and Meta-Analysis, Health Safety Environment, Grant Writing in Public Health and Hospital Management.

## *b. Research and Development*

To enhance learning and teaching, faculties at IIPHG are encouraged to conduct research in various domains of public health. They engage in diverse research within the broader field of Public Health and Hospital Management.

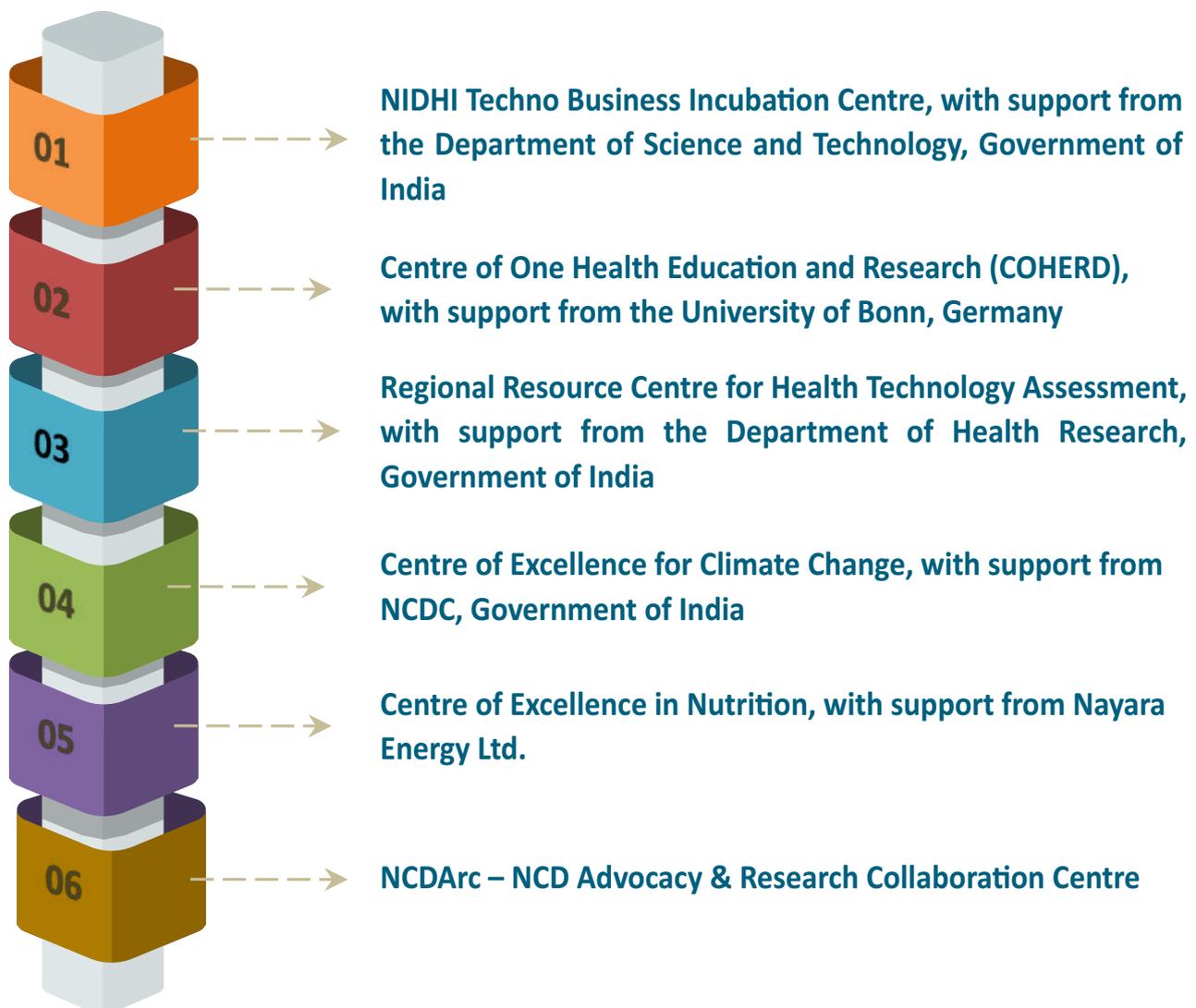
### Key research areas at IIPHG include:



The integration of a research culture at the university enables students to participate in ongoing projects and research activities. A substantial number of students collaborate with faculties, resulting in publications in national and international peer-reviewed journals.

### *c. Centres of Excellence at IIPHG*

In addition to being a Collaborating Centre of Excellence under ICMR, IIPHG has established various Centres of Excellence (CoE) over time:







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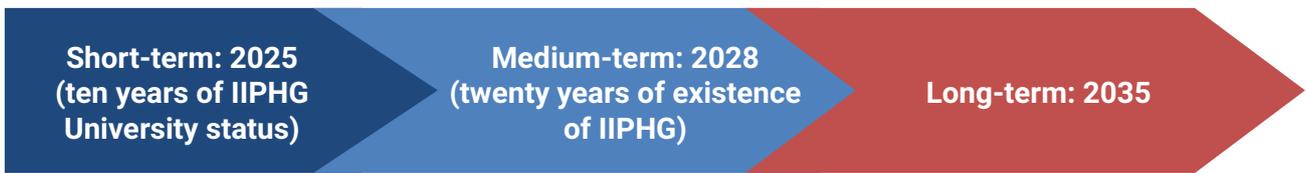


# *Our Strategic Aspirations*

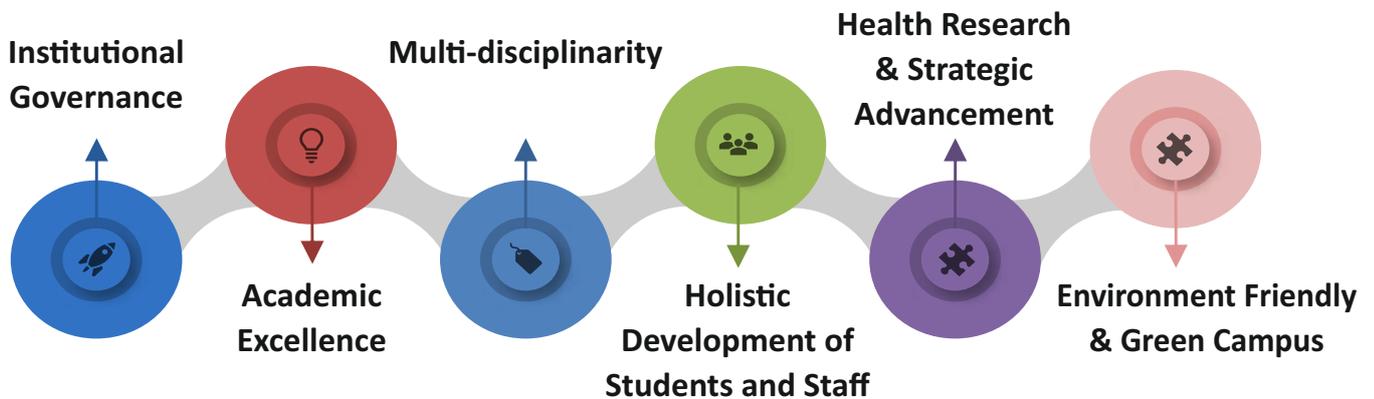
## *Visionary Endeavours*

In our quest to attain national recognition and secure a position among the top 100 universities by 2035, IIPHG is unwaveringly committed to serving as a leading technical support agency, propelling the advancement of public health in Gujarat. Our vision is firmly rooted in a profound philosophy that establishes us as a pivotal force in reshaping the public health landscape.

To realize this ambitious objective, IIPHG has methodically formulated a three phase plan intricately aligned with our evolution as a university:



## *Principles*



### *Institutional Governance*

IIPHG recognizes the crucial role that robust governance plays in advancing excellence in health education, management, and research. The institution emphasizes the significance of effective governance to achieve its academic, innovative, and societal impact objectives. To achieve this, IIPHG has implemented stringent measures to ensure transparent, responsible, and responsive governance mechanisms that align with the needs of stakeholders. This includes the establishment of robust processes for budgetary administration, academic planning, and quality assurance.

Moreover, the institution places a high value on stakeholder engagement, actively fostering regular interactions with students, faculty, staff, and external partners to incorporate diverse perspectives into decision-making processes. Through an unwavering commitment to exemplary governance, IIPHG aims to cultivate a dynamic and creative environment.

## *Academic Excellence*

IIPHG is dedicated to achieving academic excellence across its diverse programs and courses. Acknowledging the profound influence of education on public health and hospital administration, and its far-reaching implications for population health outcomes, the institute prioritizes excellent teaching, research, and training to uphold the highest standards of academic achievement.

Our faculty members, distinguished in their respective disciplines, leverage innovative and engaging teaching methods to actively involve students in the learning process. The curriculum is meticulously crafted to provide students with a comprehensive understanding of the healthcare system and its challenges, fostering the practical application of knowledge in real-world scenarios.

IIPHG is committed to cultivating knowledgeable and skilled health professionals, placing significant emphasis on maintaining academic quality throughout all educational endeavors. Through our dedication to excellence, we aspire to contribute to the development of professionals who can make a meaningful impact in the field of public health and hospital administration.

## *Multi-disciplinarity*

IIPHG acknowledges the significance of interdisciplinary methodologies in addressing intricate public health issues. With this objective in mind, the institute's curriculum integrates diverse disciplines such as epidemiology, biostatistics, environmental health, social sciences, and health systems research. The institute is committed to fostering a holistic approach to public health research, policy, and practice by convening professionals from various sectors. This multi-disciplinary approach empowers the institute to grasp the interconnectedness of factors influencing health outcomes and to formulate comprehensive solutions. IIPHG is in the process of establishing a network of professionals dedicated to advancing public health through interdisciplinary research and practice. The institute seeks to promote collaboration with academic institutions, government agencies, and non-governmental organizations.

## *Holistic Development of the Students and Staff*

IIPHG is dedicated to fostering the holistic development of its students and employees. Acknowledging that academic achievement alone does not suffice in cultivating well-rounded professionals capable of making meaningful contributions to society, the institute places a high priority on the comprehensive well-being of its community. Alongside providing top-notch education and training, IIPHG actively promotes physical and mental health, engages in sports and yoga, encourages cultural and social involvement, nurtures creativity and innovation, and hones leadership and communication skills. The institute aspires to graduate individuals who are not only proficient and knowledgeable but also compassionate, empathetic, and socially responsible contributors to society.

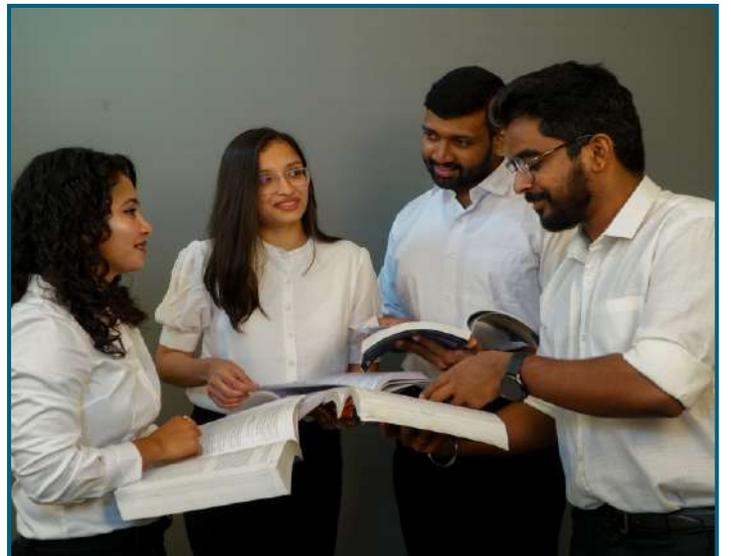
## *Health Research & Strategic Advancement*

IIPHG places a significant emphasis on research and development as a fundamental objective. The institute strives to create fresh knowledge and evidence-based practices through diverse research initiatives, intending to influence public health policies and interventions both in India and globally. IIPHG's research endeavors encompass a wide array of public health domains, such as epidemiology, health systems research, health economics, social determinants of health, and health promotion. In fostering collaboration with national and international partners, the institute actively works towards promoting research excellence and enhancing research capacity within the field of public health. By giving precedence to research and development, IIPHG is unwavering in its dedication to advancing the science of public health and enhancing health outcomes for all.

## *Environment-friendly and Green Campus*

IIPHG is committed to the noble objective of establishing an environment friendly and sustainable campus. The institute is dedicated to advancing practices that promote environmental well-being and benefit both the ecosystem and its inhabitants. In pursuit of this goal, IIPHG has undertaken various initiatives aimed at reducing its carbon footprint, conserving natural resources, and minimizing waste.

To achieve sustainable energy practices, the institute has installed solar panels that generate clean and renewable energy. Additionally, IIPHG has implemented a comprehensive rainwater harvesting system to efficiently manage water resources. The campus itself boasts green areas, featuring trees, gardens, and biodiversity zones, creating a vibrant and refreshing atmosphere for students and faculty alike. By incorporating these measures, IIPHG strives to establish a sustainable campus that not only fulfills its commitment to environmental stewardship but also serves as a benchmark for other educational institutions across the country.



## Academic Excellence

Our vision is to emerge as a pre-eminent institution in Public Health and Allied Sciences, securing a position within the top 100 in the National Institutional Ranking Framework (NIRF) and attaining a coveted 5-star status in the Gujarat State Institutional Ranking. Aligned with our commitment to meeting the dynamic requirements of the healthcare industry, our strategic roadmap entails the augmentation of our academic portfolio.

By the year 2035, we aspire to educate a cohort exceeding 1,000 students, offering specialized courses that proactively address and meet the evolving demands of the industry. This strategic approach positions us as a pivotal influencer in the realms of public health and allied fields. Among the prioritized courses are:

	Existing	Short-term	Mid-term	Long-term
		2025	2028	2035
<b>Academic</b>				
MPH				
MHA				
PhD (Public Health)				
MSc Public Health Nutrition				
MSc Health Economics & Technology Assessment				
Lateral Entry for MPH				
BSc Public Health				
MSc in Health Data Sciences				
Student Strength	272	350	500	1000
Faculty Strength	19	35	50	100



	Existing	Short-term	Mid-term	Long-term
<b>Certificate Courses</b>				
Management Training for Coal India				
PG for Nursing & Allied Professionals				
Training on Geriatric Care Givers				
Mid-Level Training Centre for ICDS Supervisors				
One Health Course				
Public Health Entomology				
Digital Health				
Data Analytics in Public Health				
Postdocs/Fellowships in Public Health				



## *What is Required to Support Academic Excellence?*

The implementation of the New Education Policy (NEP 2020) presents significant opportunities for advancing student exchange programs, both domestically and internationally, in collaboration with leading educational institutions. Through strategic Memoranda of Understanding (MoUs) with prestigious national and international universities, our institution aims to enhance its reputation on both a national and global scale.

In order to fortify our academic infrastructure, IIPHG envisions expanding its facilities by integrating state-of-the-art intelligent classroom technology. This initiative is positioned not only to enhance the overall scale and quality of education but also to accommodate diverse learning styles.

### *Academic Block Expansion*

In accordance with the guidelines outlined in the National Education Policy (NEP) of 2020, the newly planned academic block is designed to support upcoming courses and establish state-of-the-art Massive Open Online Course (MOOC) recording studios, thereby promoting online learning and expanding our global outreach. The integration of MOOC offerings is anticipated to enhance our international visibility, providing students with valuable supplementary tools. Additionally, digital repositories will be established to ensure seamless access to high-quality educational content.





Concurrently, a cutting-edge auditorium with a seating capacity of 550 people will be constructed, incorporating advanced digital technology to facilitate the hosting of impactful seminars, conclaves, and conferences.

## Convention Centre cum Public Health Museum

Positioned as a hub of knowledge and enlightenment, the Convention Centre cum Public Health Museum stands as a visionary initiative by IIPHG. At the forefront of community well-being, public health represents a scientific commitment to safeguarding and enhancing individuals and societies. IIPHG envisions an expansive 8,500-square-meter structure that integrates spaces for public health events, an exhibition area, pre-conference hall, registration zone, and a captivating public health museum. This versatile Convention Centre is poised to host global gatherings, bringing together researchers, scientists, practitioners, policy makers, and healthcare stakeholders. These events will periodically showcase cutting-edge research, innovations, and applications across diverse domains of public health.

In the midst of India's rapid epidemiological transition, the necessity to chronicle the history of public health for future generations becomes evident. Beyond its physical presence, the facility will serve as a pivotal tool for public awareness. Its goal is to enlighten a broad spectrum of audiences, ranging from the general public to students, bureaucrats, elected representatives, and healthcare professionals. Adhering to modern museology principles, the museum will eloquently narrate the evolution of public health, national programs, their significant milestones, and future trajectories.

In addition to this, the museum will also have a section for



The museum is set to exhibit prominent health programs using a diverse array of mediums, including specimens, models, pamphlets, flipcharts, and audio-visual aids. Notably, there is presently no dedicated museum, either in India or internationally, that provides a comprehensive coverage of all facets of public health, including national programs. In addition to the exhibits, the facility will incorporate state-of-the-art classrooms designed for the instruction and training of public health students and professionals across various domains. Furthermore, a 500-seat auditorium will serve as a venue for showcasing videos and movies centered around public health.

### ***Centre for Executive Training in Public Health***

IIPHG aspires to establish advanced auxiliary skill training centers that adhere to the latest industry standards. These centers are intricately crafted to address the professional requirements of trainees, thereby augmenting their employability on a national scale. Our dedication transcends mere course completion; we provide comprehensive placement support to assist individuals in realizing their career aspirations. The cutting-edge infrastructure and state-of-the-art laboratory facilities will be available nationwide, providing a varied array of courses tailored to individual preferences.

## Multi-disciplinary Research and Collaboration

In 2035, our research contributions are poised to receive national recognition, solidifying our standing among the foremost Public Health research institutions dedicated to uncovering innovative knowledge and providing impactful solutions for the greater good.

IIPHG places a significant emphasis on research and development as one of its core objectives. Through a range of diverse research initiatives, the institute endeavors to generate novel knowledge and evidence-based practices that can influence public health policies and interventions not only in India but also on a global scale. Research activities at IIPHG encompass a broad spectrum of public health domains, including epidemiology, health systems research, health economics, social determinants of health, and health promotion. The institute actively engages in large-scale health interventions, addressing issues such as nutrition, tuberculosis, and emerging public health challenges of our time.

In addition to its independent endeavors, IIPHG cultivates collaborations with both national and international partners to promote research excellence and enhance research capacity in the field of public health. By prioritizing research and development, IIPHG is unwaveringly committed to advancing the science of public health, ultimately contributing to improved health outcomes for all.



## *State ICDS Training Centre, Gujarat*

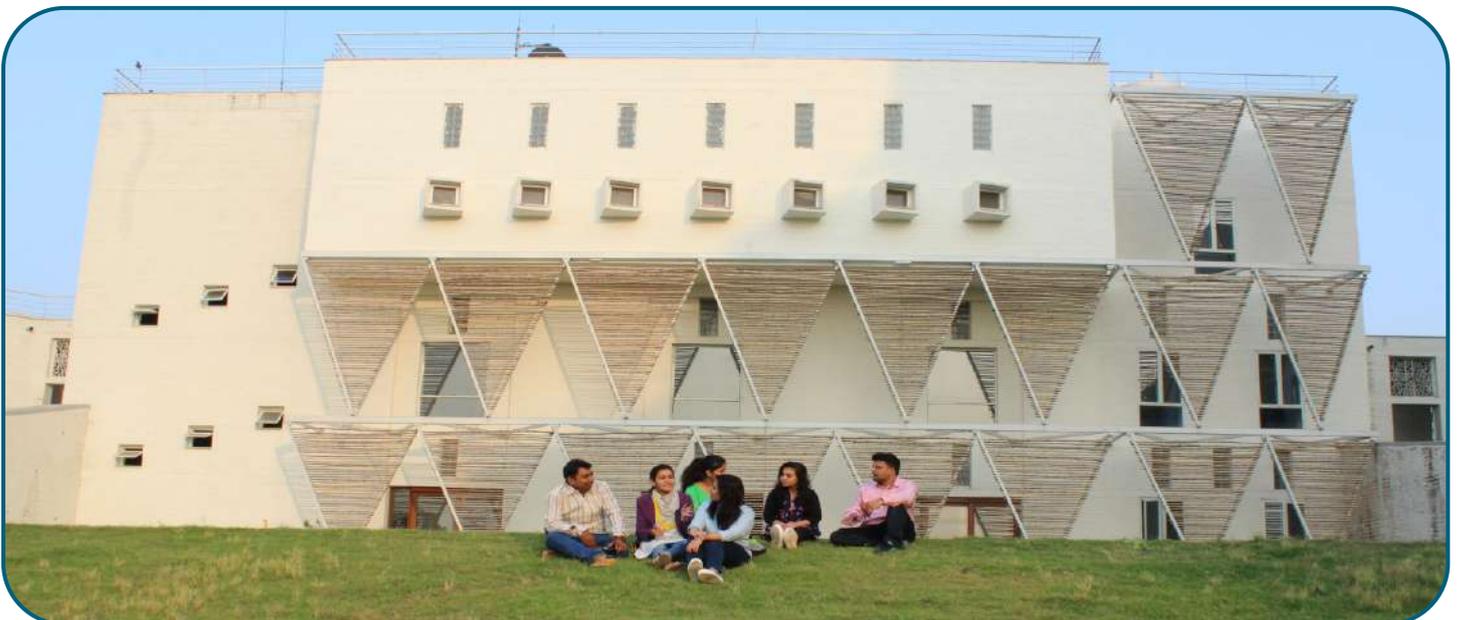
Acknowledged as a mid-level training provider for ICDS program supervisors, IIPHG is proposing a collaborative venture with the Women & Child Development Department, Gujarat, to establish a State ICDS Training Centre. The primary objective of this center is to offer comprehensive ICDS program training, transcending geographical limitations by extending its influence beyond the state capital to various regions of Gujarat. Equipped with a Nutrition Skills Lab, the center is poised to elevate the quality of training provided to frontline workers and supervisors.

## *Regional Training Centre for H&FW, Gujarat*

In accordance with the state's policy, which allocates 1.5 percent of staff salaries to training, IIPHG is strategically positioned to partner with the State Institute of Health & Family Welfare. This collaboration is designed to streamline the induction training process for Medical Officers, enhance immunization training, and facilitate programmatic training. Cutting-edge tools, including mobile applications, virtual assistance, and a competency-based curriculum, will be leveraged to maximize training retention.

## *Sporting Arena*

Located within the verdant campus of IIPHG, we envision the establishment of a cutting-edge sports arena. This facility will encompass contemporary features such as a state-of-the-art swimming pool, lawn tennis and cricket grounds, a football field, a badminton court, a Kabaddi area, a jogging track, and various other amenities. Our objective is to cultivate a sense of competitiveness within the sporting community, capitalizing on the extensive campus grounds to facilitate recreational and fitness activities.

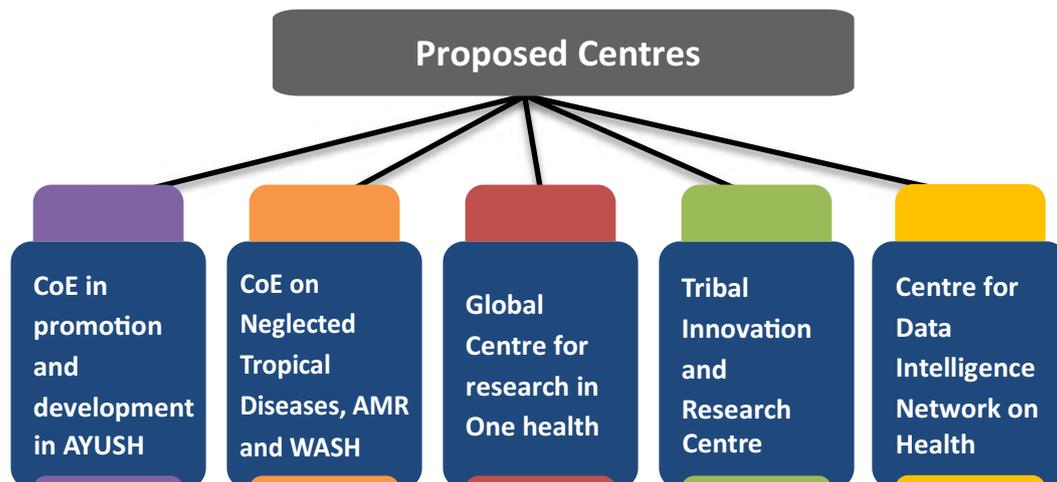




## *What do we need to support Research Excellence?*

### *Centre of Excellence on various domains of Public Health*

IIPHG propose to set up Centres of Excellence to raise awareness and strengthen research, training and education in India's high-priority area of public health. The proposed centres are as follows:



To inculcate research skills amongst the students, workshops and seminars will be conducted at IIPHG to exchange the research done by IIPHG and the other universities. Collaboration with various institutes and industry partners will be done for improved research in different domains of public health. The research team will be encouraged to publish Research articles in SCOPUS and UGC-Care journals.

## Public Health Laboratory

Public health laboratories play a pivotal role in assessing diseases and monitoring the health of various population groups. These laboratories conduct essential diagnostic tests, reference testing, and disease surveillance. Additionally, they offer crucial emergency response support, engage in applied research, and provide training for laboratory personnel. A modern, state-of-the-art public health laboratory is essential to meet the State's testing needs for diverse items such as foods, soil, and water, contributing to a more effective public health response. Furthermore, such a facility will play a vital role in future pandemic preparedness and serve as a research hub for upcoming programs.

## Nutrition Park cum Innovation Centre

Situated amidst the lush grounds of IIPHG, the endeavor to improve nutritional outcomes in Gujarat sets the stage for the establishment of a Nutrition Theme Park cum Innovation Centre. The primary objective of the Nutrition Park project is to create a dedicated space that educates and promotes healthy nutrition habits among the children of Gujarat, encouraging the adoption of nutritious eating practices. Spanning the landscapes of Gujarat, the park aims to provide an immersive and interactive environment for children and visitors, facilitating learning about the importance of nutrition. It will feature various food groups from different regions of Gujarat, with activities designed to promote and instill healthy eating habits.

Drawing inspiration from the Children Nutrition Park at the Statue of Unity, this park will specifically target school children, adolescent girls, and anganwadi workers in Gujarat. Functioning as a comprehensive demonstration center, it will enable visitors to explore diverse food maps and comprehend the nutritional content unique to each region in the State of Gujarat.

	Short-term	Mid-term	Long term
	2025	2028	2035
<b>Centres/Infrastructure</b>			
Inauguration of Girls Hostel			
Inauguration of CoE Nutrition Building			
State ICDS Training Centre			
Regional Training Centre for H&FW			
COHERD Centre Expansion to a new campus			
Nutrition Park cum Innovation Centre			
Sports Complex			
New Academic Building			
Centre for Tribal Health			
Centre for Data Intelligence			
CoE NCD			



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Looking ahead to the next decade, our goal is to gain recognition for fostering innovative researchers and skilled program implementers with a strong foundation in the practical aspects of healthcare. Concurrently, we strive to solidify our identity as a leading research institution, positioned as a referral centre prepared to address emerging challenges in both public health and the healthcare industry.







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### Contact Us

 NH-147, Opp. Airforce Head Quarters, Nr. Lekawada Bus Stop, Chiloda Road,  
Lekawada CRPF P.O Gandhinagar , Gujarat India – 382042

 +91-079-66740700

 [contact@iiphg.org](mailto:contact@iiphg.org) | [director@iiphg.org](mailto:director@iiphg.org)